Agile Transformation
BridgeView Partners

November 2020

BRIDGEVIEW
PARTNERS

PROJECT: Agile Transformation

COMPANY SIZE: 1200 employees

COMPANY INDUSTRY: Healthcare Services

CLIENT
Client is a leader in the secure, compliant and efficient exchange of Personal Health Information (PHI) services.

BACKGROUND
Client was challenged with the growing backlog of new features and enhancements for their core business solution and was seeking to establish a best practice Agile product management methodology.

To achieve this vision, BVP provided an Agile expert to facilitate the transition from a traditional waterfall product development approach to an Agile methodology.

THE SOLUTION
BridgeView Partners collaborated with the product development team to establish an Agile approach to quality and efficient of product development. In support, BVP:
- Trained the product and development team on Agile fundamentals
- Defined and established an Agile sprint cadence
- Facilitated a planning sprint to define the initial story backlog
- Modeled the Scrum Master role for three two-week sprints
- Established key activities including daily scrums, release planning and retrospectives
- Provided adoption coaching to solidify roles and methodology
- Evaluated and implemented Microsoft Azure DevOps to support the methodology

THE OUTCOME
- Fully trained Scrum Master, Agile Team, and Product Owners
- Agile process substantially adopted within 3 Sprints (6 weeks)
- Successful migration from JIRA to Microsoft Azure DevOps, automating security testing, builds and production configuration

BENEFITS
- Higher throughput of new features and enhancements to strategic customer facing product
- Removal of technical debt
- Enhanced transparency to development and technical resource capacity per sprint